

Advanced Grievance Handling Procedures Training Course

Professional Development Training Course Outline

Category	Trade Unions	Duration	10 Days
Base Fee	\$3,000 USD	Delivery Mode	Online / On-site Hybrid

Course Introduction

In the modern high-stakes corporate landscape, grievance handling has evolved from a reactive HR function into a critical **strategic lever** for maintaining organizational stability and psychological safety. This masterclass dives deep into the architecture of **conflict resolution ecosystems**, moving beyond basic compliance to address the nuances of **workplace toxicity**, micro-aggressions, and systemic friction. By integrating **emotional intelligence (EQ)** with rigorous legal frameworks, organizations can transform internal disputes into opportunities for **process optimization** and cultural recalibration, ensuring that employee voices are not just heard, but channelled into constructive institutional growth.

Advanced Grievance Handling Procedures Training Course focuses on the high-level integration of **Alternative Dispute Resolution (ADR)** techniques and **restorative justice** principles within the corporate framework. Participants will explore the intersection of **human-centric leadership** and **data-driven grievance analytics**, learning to identify latent patterns of discontent before they escalate into litigation or reputational damage. Through a blend of **behavioral science** and procedural excellence, this training empowers leaders to foster a **high-trust culture**, mitigating the risks of turnover and disengagement while fortifying the employer brand in an increasingly transparent global talent market.

Programme Curriculum

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Introduction

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Course Objectives

1. Implement advanced psychological triggers to neutralize high-tension interactions.
2. Align grievance workflows with international labor standards and benchmarks.
3. Utilize data to identify "hot zones" and prevent systemic employee relations failures.
4. Conduct high-stakes internal investigations that withstand **forensic legal scrutiny**.
5. Build frameworks where employees feel safe to report issues without fear of **covert retaliation**.
6. Apply brain-science principles to reach mutually beneficial resolutions.
7. Neutralize unconscious prejudices during the fact-finding and decision-making phases.
8. Move beyond punitive measures to repair relationships and team cohesion.
9. Adapt procedures for **distributed workforces** and digital communication nuances.
10. Manage union-related grievances with diplomatic precision and **strategic alignment**.
11. Design robust channels for high-level ethics reporting and non-disclosure management.
12. Equip middle management with the **soft skills** to resolve issues at the "point of origin."
13. Use grievance insights to inform organizational design and **DEI** strategies.

Target Audience

1. Chief People Officers (CPOs) & HR Directors
2. Employee Relations (ER) Specialists
3. Legal Counsel & Compliance Officers
4. Operations Managers & Department Heads
5. Union Representatives & Shop Stewards
6. Diversity & Inclusion (DEI) Strategists
7. Ombudspersons & Mediators
8. Risk Management Professionals

Course Modules

Module 1: The New Era of Employee Relations

- Shift from "Personnel Management" to **Strategic Employee Relations**.
- Impact of the "Transparency Economy" on internal disputes.
- Mapping the **Grievance Lifecycle** in the digital age.
- Regulatory updates: Global labor law shifts and local compliance.

- **Case Study:** Analysis of a Fortune 500 company's response to a viral internal memo.

Module 2: Psychological Foundations of Conflict

- The neuroscience of the "Amydala Hijack" during disputes.
- Identifying **Passive-Aggressive** and Toxic behavioral archetypes.
- Role of Emotional Intelligence (EQ) in neutralizing hostility.
- The "Ladder of Inference" in workplace misunderstandings.
- **Case Study:** Resolving a long-standing feud between two C-suite executives.

Module 3: Advanced Communication & Active Listening

- Micro-expression recognition for truth verification.
- Reframing techniques to shift from "Positions" to "Interests."
- The power of **Strategic Silence** and empathetic mirroring.
- Verbal Judo: Deflecting verbal aggression professionally.
- **Case Study:** A mediation session gone wrong and how to pivot back to neutral.

Module 4: Designing High-Integrity Grievance Frameworks

- Standardizing the **Intake Process** for multi-channel reporting.
- Designing anonymous "Speak-Up" portals that actually work.
- Defining "Fairness" through the lens of Procedural Justice.
- Integrating grievance software with HRIS platforms.
- **Case Study:** Auditing a legacy grievance policy for 2026 compliance.

Module 5: The Art of the Internal Investigation

- Structured interview techniques: The **PEACE Model**.
- Distinguishing between hearsay, circumstantial, and direct evidence.
- Documenting findings to survive **Employment Tribunal** scrutiny.
- Maintaining confidentiality in the age of Slack and Teams.
- **Case Study:** Investigating a "He-Said/She-Said" harassment claim with no witnesses.

Module 6: Neutralizing Bias in Fact-Finding

- Identifying Confirmation Bias and Halo/Horns effects.
- Techniques for **Objective Triangulation** of evidence.
- Cultural competency in cross-border grievance handling.
- Managing the "Proximity Bias" in hybrid work environments.
- **Case Study:** Identifying systemic bias in a regional office's promotion grievance.

Module 7: Mediation & Alternative Dispute Resolution (ADR)

- When to use Formal vs. Informal mediation.
- The 5-stage **Interest-Based Negotiation** process.
- Drafting legally binding "Settlement Agreements."
- Role of the third-party neutral in high-conflict scenarios.
- **Case Study:** Using ADR to settle a mass grievance involving 50+ employees.

Module 8: Managing Complex & "Protected" Disclosures

- Handling Whistleblowing and **Sarbanes-Oxley** level reports.

- Differentiating between a "Grievance" and a "Public Interest Disclosure."
- Legal protections against **Retaliatory Discharge**.
- Coordinating with law enforcement and external auditors.
- **Case Study:** Managing an internal whistleblower during a federal audit.

Module 9: Digital Grievances & Cyber-Bullying

- Policies for grievances originating on social media.
- Addressing "Shadow Channels" (WhatsApp/Discord) in the workplace.
- Digital forensics: Recovering deleted evidence and logs.
- Managing the "Cancel Culture" dynamic within internal teams.
- **Case Study:** Handling a grievance regarding cyber-harassment in a VR workspace.

Module 10: Mental Health & The Grievance Process

- Identifying when a grievance is a symptom of **Burnout**.
- The intersection of the ADA (Disability Acts) and disciplinary action.
- Supporting the mental well-being of the *Investigator*.
- Trauma-informed interviewing techniques.
- **Case Study:** A grievance involving a high-performer with undiagnosed PTSD.

Module 11: Restorative Justice & Relationship Repair

- Moving beyond the "Win-Lose" binary of grievance outcomes.
- Facilitating **Re-entry Circles** after a formal dispute.
- Repairing team trust after a high-profile termination.
- Measuring "Cultural Health" post-resolution.
- **Case Study:** Reintegrating a team after a departmental discrimination suit.

Module 12: Managerial Accountability & Coaching

- Training managers to spot "Pre-Grievance" indicators.
- The "First Responder" role: Immediate actions for supervisors.
- Coaching "Problem Managers" without triggering further grievances.
- Building a culture of **Radical Candor**.
- **Case Study:** Turning a high-turnover manager into a high-retention leader.

Module 13: Data-Driven HR: Grievance Analytics

- Calculating the **Cost of Conflict (CoC)** for the Board.
- Sentiment analysis tools for internal communications.
- Predictive modeling: Where will the next grievance come from?
- Visualizing grievance trends via Executive Dashboards.
- **Case Study:** How a tech giant used data to reduce grievances by 40%.

Module 14: Union Relations & Collective Grievances

- Navigating the **Master Labor Agreement (MLA)**.
- The "Weingarten Rights" and representation protocols.
- Collaborative problem-solving with Union Stewards.
- Avoiding "Unfair Labor Practices" (ULP) charges.
- **Case Study:** Resolving a walk-out threat through strategic grievance concessions.

Module 15: Strategic Implementation & Action Planning

- Drafting your 90-day **Grievance Transformation Roadmap**.
- Communicating policy changes to a cynical workforce.
- Setting KPIs for the Employee Relations function.
- Continuous improvement loops: Learning from every dispute.
- **Case Study:** Developing a bespoke grievance framework for a global startup.

Training Methodology

- Interactive lectures and presentations.
- Group discussions and brainstorming sessions.
- Hands-on exercises using real-world datasets.
- Role-playing and scenario-based simulations.
- Analysis of case studies to bridge theory and practice.
- Peer-to-peer learning and networking.
- Expert-led Q&A sessions.
- Continuous feedback and personalized guidance.

Register as a group from 3 participants for a Discount

Send us an email: info@fineskilltrainingcenter.org or call +254769199797

Certification

Upon successful completion of this training, participants will be issued with a globally- recognized certificate.

Tailor-Made Course

We also offer tailor-made courses based on your needs.

Key Notes

- a. The participant must be conversant with English.
- b. Upon completion of training the participant will be issued with an Authorized Training Certificate
- c. Course duration is flexible and the contents can be modified to fit any number of days.
- d. The course fee includes facilitation training materials, 2 coffee breaks, buffet lunch and A Certificate upon successful completion of Training.
- e. One-year post-training support Consultation and Coaching provided after the course.
- f. Payment should be done at least a week before commence of the training, to Fineskill Training Center account, as indicated in the invoice so as to enable us prepare better for you.

Upcoming Scheduled Sessions

Start Date	End Date	Location	Price
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21 Sep 2026	02 Oct 2026	Online	\$2,000
21 Sep 2026	02 Oct 2026	Physical	\$3,000
21 Sep 2026	02 Oct 2026	Physical	\$0
21 Sep 2026	02 Oct 2026	Physical	\$0
21 Sep 2026	02 Oct 2026	Physical	\$0
21 Sep 2026	02 Oct 2026	Physical	\$0
21 Sep 2026	02 Oct 2026	Physical	\$0
21 Sep 2026	02 Oct 2026	Physical	\$0

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