

Liquidity Management for SACCOs and Financial Cooperatives Training Course

Professional Development Training Course Outline

Category	Cooperative Societies	Duration	10 Days
Base Fee	\$3,000 USD	Delivery Mode	Online / On-site Hybrid

Course Introduction

Introduction

This critical training course on Liquidity Management for SACCOs and Financial Cooperatives is specifically designed to equip leaders, financial managers, and treasury professionals with the advanced strategies and practical tools essential for maintaining optimal cash flow and financial stability. In an unpredictable economic climate, robust liquidity management is paramount for SACCOs and other financial cooperatives to meet member withdrawal demands, fund loan disbursements, capitalize on investment opportunities, and comply with stringent regulatory requirements. Training Course on Liquidity Management for SACCOs and Financial Cooperatives will delve into dynamic cash flow forecasting, effective reserve management, diversified funding sources, contingency planning, and the prudent use of short-term investment vehicles, all tailored to the unique operational and member-centric model of cooperative financial institutions. Participants will gain actionable insights to enhance financial resilience and ensure the continuous flow of funds.

SACCOs and Financial Cooperatives often operate with unique liquidity challenges due to the nature of member deposits, loan portfolios, and their community development objectives. This advanced course bridges that gap by offering specialized knowledge in areas such as stress testing for liquidity risk, inter-cooperative lending, managing digital payment flows, and leveraging financial technology for real-time cash position monitoring. Through interactive workshops, real-world case studies from leading financial cooperatives, and expert-led discussions, attendees will develop the critical analytical and strategic skills necessary to anticipate liquidity needs, mitigate potential shortfalls, and optimize the cost of funds. This is an indispensable program for any SACCO or financial cooperative committed to safeguarding its financial health and serving its members effectively.

Programme Curriculum

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Course Objectives

1. Develop and implement accurate cash flow forecasting models for SACCOs.
2. Master dynamic liquidity measurement and monitoring techniques.
3. Design and optimize liquidity contingency funding plans (LCFP).
4. Effectively manage reserve requirements and statutory liquidity ratios (e.g., SASRA).
5. Diversify and optimize funding sources to enhance liquidity stability.
6. Evaluate and utilize appropriate short-term money market instruments for surplus funds.
7. Implement stress testing methodologies to assess liquidity resilience under adverse scenarios.
8. Understand and mitigate liquidity risks associated with digital financial services.
9. Formulate robust liquidity policies and procedures aligned with best practices.
10. Integrate liquidity risk management into overall enterprise risk management.
11. Optimize inter-cooperative lending and borrowing strategies for mutual support.
12. Leverage financial technology (FinTech) for real-time liquidity insights and automation.
13. Enhance liquidity risk reporting and communication to boards and regulators.

Organizational Benefits

1. Ensured ability to meet member withdrawal demands and loan disbursements.
2. Improved financial stability and reduced risk of liquidity crises.
3. Optimized cost of funds and enhanced profitability.
4. Stronger compliance with regulatory liquidity requirements.
5. Better management of cash surpluses and deficits.
6. Increased confidence among members, depositors, and regulators.
7. Enhanced capacity for strategic growth and investment.
8. Proactive identification and mitigation of liquidity risks.
9. Streamlined treasury operations and improved efficiency.
10. Greater resilience to economic shocks and market volatility.

Target Participants

- SACCO Financial Managers and Accountants
- Treasury Managers and Officers in Financial Cooperatives
- General Managers and CEOs of SACCOs and Cooperative Banks
- Board Members and Finance/Risk Committee Members of SACCOs
- Risk Management and Compliance Officers in Financial Cooperatives
- Internal and External Auditors of SACCOs
- Regulatory Authorities and Supervisors of Cooperatives

Course Outline

Module 1: Foundations of Liquidity Management in CFIs

- Defining liquidity risk and its importance for SACCOs and financial cooperatives.
- The unique sources and uses of funds in cooperative financial institutions.
- Key drivers of liquidity: member deposits, loan disbursements, investments.
- Balancing liquidity, profitability, and solvency in the cooperative context.
- Case Study: Analyzing the typical liquidity profile of a large SACCO.

Module 2: Regulatory Frameworks and Prudential Guidelines

- Overview of local regulatory requirements for liquidity (e.g., SASRA prudential guidelines on liquidity).
- Understanding statutory liquidity ratios, cash reserve ratios, and other metrics.
- Compliance reporting requirements for liquidity management.
- Consequences of non-compliance with liquidity regulations.
- Case Study: Interpreting SASRA's liquidity ratio calculation and reporting.

Module 3: Advanced Cash Flow Forecasting

- Techniques for accurate short-term (daily, weekly) and long-term (monthly, annual) cash flow forecasting.
- Forecasting member deposits, loan repayments, and new loan disbursements.
- Incorporating seasonality and cyclical trends into forecasts.
- Utilizing historical data and statistical methods for improved accuracy.
- Case Study: Building a robust 90-day cash flow forecast for a SACCO.

Module 4: Liquidity Measurement and Monitoring

- Key liquidity ratios and metrics: LCR, NSFR (if applicable to advanced CFIs), liquid asset ratio.
- Developing a comprehensive liquidity dashboard for real-time monitoring.

- Establishing internal liquidity limits and triggers.
- Reporting liquidity positions to management and the board.
- Case Study: Setting up a daily liquidity position report for a cooperative bank.

Module 5: Management of Liquid Assets and Reserves

- Components of liquid assets: cash, balances with banks, government securities.
- Optimal allocation of funds to maintain required reserves.
- Strategies for managing excess liquidity and avoiding idle funds.
- The role of the central bank/apex cooperative body in liquidity support.
- Case Study: Optimizing the liquid asset portfolio for a SACCO to balance returns and safety.

Module 6: Funding Strategies and Diversification

- Core funding sources: member deposits (savings, fixed deposits, current accounts).
- Non-core funding sources: inter-bank borrowings, external lines of credit.
- Diversifying funding to reduce concentration risk.
- Cost of funds analysis for different funding sources.
- Case Study: Evaluating new funding sources to support loan portfolio growth.

Module 7: Short-Term Investment Vehicles for Liquidity

- Money market instruments: Treasury bills, commercial papers, bank deposits.
- Evaluating short-term investment opportunities for safety, liquidity, and yield.
- Investment policies for managing surplus cash.
- Risk considerations in short-term investments.
- Case Study: Constructing a short-term investment portfolio for a SACCO's excess liquidity.

Module 8: Liquidity Contingency Funding Plan (LCFP)

- Importance of a robust LCFP for unexpected liquidity stress.
- Identifying potential liquidity stress events (e.g., large withdrawals, reputational crisis).
- Developing a comprehensive plan for accessing emergency funding.
- Roles and responsibilities in a liquidity crisis.
- Case Study: Drafting a basic LCFP for a medium-sized SACCO.

Module 9: Stress Testing for Liquidity Risk

- Principles of liquidity stress testing for SACCOs.
- Developing realistic stress scenarios (e.g., deposit run, loan default surge).
- Quantifying the impact of stress on liquidity positions and capital.
- Using stress test results for strategic planning and capital management.
- Case Study: Performing a simple stress test on a SACCO's liquidity under a severe economic downturn.

Module 10: Inter-Cooperative Lending and Mutual Support

- The role of cooperative federations and apex bodies in liquidity management.
- Establishing inter-cooperative lending agreements and facilities.
- Benefits and risks of mutual liquidity support mechanisms.
- Building a network of liquidity providers within the cooperative movement.
- Case Study: Exploring the benefits of participating in a cooperative liquidity fund.

Module 11: Managing Liquidity in Digital Financial Services

- Liquidity implications of mobile banking, agent networks, and digital payments.
- Managing real-time cash flows from digital channels.
- Mitigating risks associated with technological failures and cyberattacks impacting liquidity.
- Optimizing cash management for agent networks.
- Case Study: Analyzing the liquidity challenges and solutions for a SACCO offering mobile banking services.

Module 12: Treasury Management Systems (TMS) and FinTech

- Overview of modern TMS functionalities relevant to SACCOs.
- Leveraging FinTech solutions for automated cash positioning and payment processing.
- Data analytics for enhanced liquidity insights and forecasting.
- Choosing and implementing appropriate technology solutions.
- Case Study: Evaluating a FinTech solution for real-time liquidity monitoring.

Module 13: Liquidity Risk Governance and Policy

- Establishing a clear liquidity risk governance framework.
- Roles and responsibilities of the board, management, and treasury function.
- Developing comprehensive liquidity risk policies and limits.
- Internal controls over liquidity management processes.
- Case Study: Reviewing and updating a SACCO's liquidity risk management policy.

Module 14: Asset and Liability Management (ALM) for Liquidity

- Understanding the interplay between asset and liability maturities.
- ALM strategies to manage interest rate risk and liquidity risk concurrently.
- Gap analysis and duration analysis for liquidity management.
- The role of the ALCO (Asset-Liability Committee) in SACCOs.
- Case Study: Performing a simple maturity gap analysis for a SACCO's balance sheet.

Module 15: Emerging Trends in Liquidity Management

- Impact of macroeconomic factors and global events on SACCO liquidity.
- The evolving regulatory landscape for financial cooperatives.
- Future of digital currencies and their implications for liquidity.
- Best practices from international cooperative financial institutions.
- Case Study: Adapting liquidity strategies to potential future market disruptions.

Training Methodology

This course employs a participatory and hands-on approach to ensure practical learning, including:

- Interactive lectures and presentations.
- Group discussions and brainstorming sessions.
- Hands-on exercises using real-world datasets.
- Role-playing and scenario-based simulations.
- Analysis of case studies to bridge theory and practice.
- Peer-to-peer learning and networking.
- Expert-led Q&A sessions.
- Continuous feedback and personalized guidance.

Register as a group from 3 participants for a Discount

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Certification

Upon successful completion of this training, participants will be issued with a globally- recognized certificate.

Tailor-Made Course

We also offer tailor-made courses based on your needs.

Key Notes

- a. The participant must be conversant with English.
- b. Upon completion of training the participant will be issued with an Authorized Training Certificate
- c. Course duration is flexible and the contents can be modified to fit any number of days.
- d. The course fee includes facilitation training materials, 2 coffee breaks, buffet lunch and A Certificate upon successful completion of Training.
- e. One-year post-training support Consultation and Coaching provided after the course.
- f. Payment should be done at least a week before commence of the training, to Fineskill Training Center account, as indicated in the invoice so as to enable us prepare better for you.

Upcoming Scheduled Sessions

Start Date	End Date	Location	Price
21 Sep 2026	02 Oct 2026	Online	\$2,000
21 Sep 2026	02 Oct 2026	Physical	\$3,000
21 Sep 2026	02 Oct 2026	Physical	\$0
21 Sep 2026	02 Oct 2026	Physical	\$0
21 Sep 2026	02 Oct 2026	Physical	\$0
21 Sep 2026	02 Oct 2026	Physical	\$0

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21 Sep 2026	02 Oct 2026	Physical	\$0

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